

THE UNIVERSITY OF MICHIGAN LAW SCHOOL  
ANN ARBOR, MICHIGAN 48109-1215

Jeffrey S. Lehman  
Dean

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September 5, 2002

Professor Peter J. Hammer  
The University of Michigan Law School

Personal and Confidential

Dear Peter,

For the coming year, your salary will be \$127,500, an increase of \$5,000 over last year.

As you explore possible opportunities for next academic year, Peter, I hope you will let me know how I can best help.

Sincerely,

